Role of a Knowledge Management Portal in Supporting Program Success

April G. Roeseler, California Department of Health Services

Rebecca Augustyniak, Florida State University

Brian Arsenault, Florida State University

Introduction

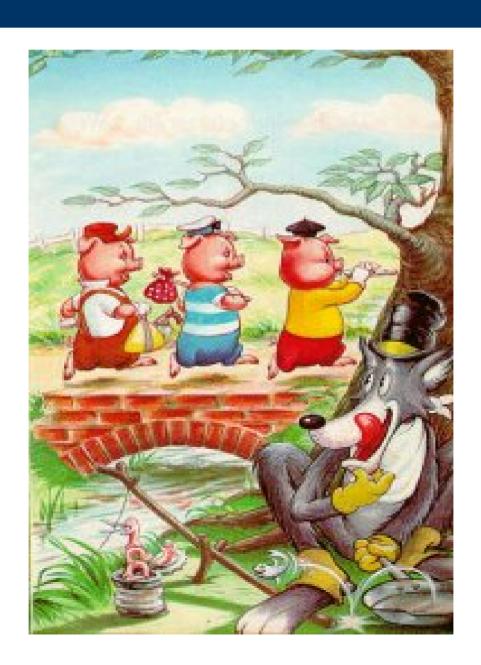
- How a knowledge management portal facilitates program success
- Importance of easy access to reliable information and program success

- At the conclusion of this presentation you will have a comprehensive understanding of the interrelationship between integrated information management and program success
- Presenter expertise

Outline

- Portal Overview
- Knowledge Management Systems
- Business Management Systems
- Information-Communication Systems
- California Online Tobacco Information System (OTIS)
- Harnessing Distributed
 Knowledge
- California Tobacco Control Collaborative Portal

The Three Little Pigs...



The first little pig....

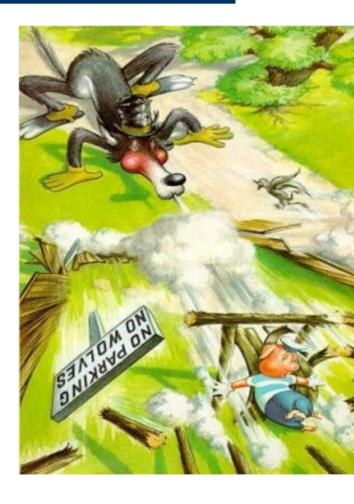
 The first little pig built his house out of straw because it was the easiest thing to do.



The second little pig....

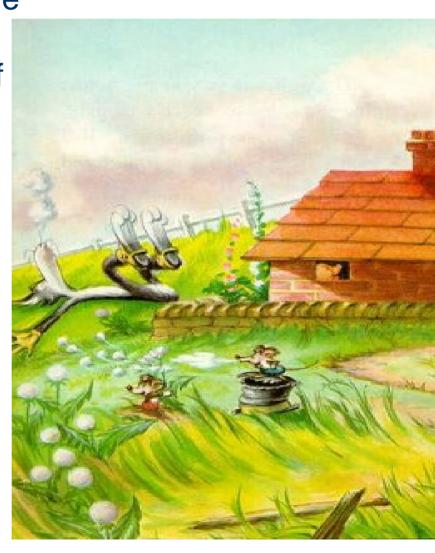
 The second little pig built his house out of sticks. This was a little bit stronger than a straw house.





The third little pig...

 The third little pig built his house out of bricks



Portal Overview

- What is a portal?
- Advantages

What is a portal?

- A portal is a Web site that provides a uniform interface with the ability to use a secure username/password to access customizable content based on specific end-user interests and needs.
- Examples:
 - MyYahoo!
 - Amazon
 - MyCalifornia
 - Banking

What is a Knowledge Management Portal?

 A knowledge management portal integrates information, collaboration, processes, and expertise.

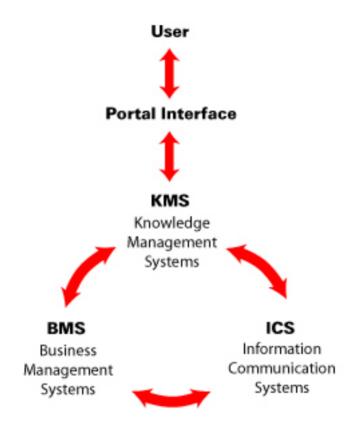
Major Advantages

- Improves coordination, collaboration, and accountability.
- Improves the ability to analyze program effectiveness.
- Promotes standardized data-collection methodology.
- Facilitates timely feedback and approval.
- Generates useable reports of individual and aggregate data
- Combines multiple forms into one online system.
- Streamlines and tracks plan/reporting approval process.
- Identifies contractor training needs.

Types of Information Systems

- Knowledge Management System
- Business Management System
- Information-Communication System

Integrated Systems



What is Knowledge Management (KM)?

- The explicit and systematic management of vital knowledge and its associated processes of creating, gathering, organizing, diffusion, use and exploitation in pursuit of organizational objectives
- The conscious strategy of getting the right knowledge to the right people at the right time and helping people share and put information into action in ways that strive to improve organizational performance.

Why is KM Important?

- The portal is the interface that interacts with the KMS to collect and distribute data based on the specifications of the end-user.
- If a portal is to be successful, it must have as its foundation a comprehensive knowledge management system (KMS).

Business Management Systems

 Incorporates and integrates all the components needed by an organization to complete critical tasks and meet and accomplish its business objectives.

Information-Communication Systems

 Standardizes the collection and tracking of information and provides a communication mechanism for the sharing of information and collaboration in real time.

Information-Communication Systems

- Connects stakeholders with each other and critical information.
- Provides integrated tools to facilitate planning, collaboration, and the systematic communication of information
 - Announcements
 - Directories
 - Calendars
 - Program Assistance

California Online Tobacco Information System (OTIS) Portal

- Description
- History
- Technical Overview
- System Roles
- Information-Communication Systems
- Business Management Systems
- Advantages
- How Distributed Knowledge is Harnessed

California Online Tobacco Information System (OTIS)

 OTIS is a knowledge management portal that integrates its business management systems with information-communication systems to provide real-time user-centered data.

History

- Prior to 2001, hundreds of tobacco control plans and contracts were managed via a paper system
- Disadvantages
 - No real-time aggregate data to support decision-making and program improvement
 - Unable to easily identify programmatic gaps
 - No way to control the quality of data
 - Inefficiency due to redundancy

Web-based Online System

- OTIS v1 2001
 - Grants management
- OTIS v2 Portal 2003
 - Business Management, i.e.
 - Grants management
 - Contract management
 - Information-Communication, i.e.
 - Project Directory
 - Evaluator Directory

Why transition to a portal?

- Single point of entry through a common interface with information, resources, and business processes based on the end-user's needs and specifications
- Delivery of customized data
- Elimination of redundancy in data creation and publishing

April 21, 2005 09:30 AM

Applicant Tools

Welcome to My OTIS, Grantee Person 2! 📸 诺

Test Local Lead Agency 04-07 Procurement Tools Help Reports

Announcements General Plan Revisions

The Plan Revision component for OTIS is now open. Please contact your CM/PC by telephone to discuss the changes prior to submitting the request through OTIS. After you submit the request, TCS must approve the request. Please remember that TCS staff priorities will be completing close-outs and negotiating new contracts beginning July 1, 2005. If you have an urgent need--you need to negotiate with your PC/CM about their approval timeline. Posted By April Roeseler 04-12-2005 (01:57 PM)

New OTIS Technical Support Contact

Greetings OTIS Users! If you need any technical assistance with OTIS please contact me, Augustine Chavez, at achavez@dhs.ca.gov or at (916) 449-5514.

Posted By: Augustine Chavez 03-01-2005 (04:09 PM)

Progress Report Documents Sent to TCS

As in previous years, please continue to submit TWO sets of tracking measures to TCS as part of your Progress Report. Attach the Document Repository Report to each packet of the items sent. One set stays with your permanent contract file. Frequently, pieces of the second set are placed in the TCS resource library.

Posted By April Roeseler 02-09-2005 (11:07 AM)

Pre-Recorded Trainings On OTIS V2

Pre-recorded trainings on OTIS V2 are available by going to the site below and clicking on "View Public Record/Playback Meetings."

Link: http://webmeeting.cites.fsu.edu/

Posted By Michael MacIntosh 06-18-2004 (11:59 AM)

SEARCH

SEARCH

Keyword Search

Project Directory Advanced Search My Entries	Contact Directory View All
Quick Search	
Agency/Contact Info	Last Name Search:
Evaluator Directory Main Page View All	TCS Websites C-STAT CODE DHS/TCS Website
Search by	Live, Work and Play
Health Jurisdiction:	Media Websites OTIS v1 PARTNERS

STORE

TECC

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	April 2005								
	April 2003								
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	10	11	12	13	14	15	16		
	17	18	19	20	21	22	23		
	24	25	26	27	28	29	30		
	View Add Event								

Apr 20 - 21, 2005

2005 Project Directors' Meeting State

May 4 - 6, 2005

2005 National Tobacco Control Conference National

May 9, 2005

RFA 05-102 Bidders' Conference State

May 9, 2005

Colusa County Tobacco **Education Coalition Meeting** County

May 10 - 11, 2005

Diversity and Culture: Understanding and Planning the Young Adult Movement Conference State

May 12, 2005

RFA 05-102 Bidders' Conference State

Tasks

Add Task I View All

Personal

TEST 02/26/2004

Agency-wide TEST 02/27/2004

My OTIS | My Account | Help | Logout

OTIS Portal Technical Overview

- 21 systems
- 244 database tables
- 200 forms
- 392 end-users
- 12 system roles
- 60 reports

System Roles

- Applicant
- Subcontractor
- Program Consultant (PC)
- Contract Manager (CM)
- TA Consultant (TAC)
- Supervisor
- Tobacco Control Section (TCS)
- System Administrator (SysAdmin)
- Procurement Manager (PM)
- Peer Reviewer (PR)
- Evaluator
- Contract Management Unit (CMU)

OTIS Information-Communication Systems

- Calendar
- Task Management
- Contact Directory
- Project Directory
- Evaluator Registry/Directory
- Program Assistance
- Materials Development and TECC Intake
- Announcements
- Communication

OTIS Business Management Systems

- Plan/Application Submission
- Review and Scoring
- Plan/Application Approval
- Plan Revisions
- Augmentations (renewal)
- Progress Report Submission
- Progress Report Approval
- Cost/Invoice Report Submission
- Cost/Invoice Report Approval
- Procurement Management
- TCS System Administration
- Contract Management

Advantages

- Improves coordination, collaboration, and accountability
- Improves the ability to analyze program effectiveness
- Promotes standardized datacollection methodology
- Facilitates timely feedback and approval
- Identifies contractor training needs
- Provides more efficient contract management

Harnessing Distributed Knowledge

- Systems that support shared knowledge:
 - Program Assistance
 - Calendar
 - Task Management
 - Contact Directory
 - Project Directory
 - Contract Management
 - Evaluator Directory
 - Materials Developed

Program Assistance

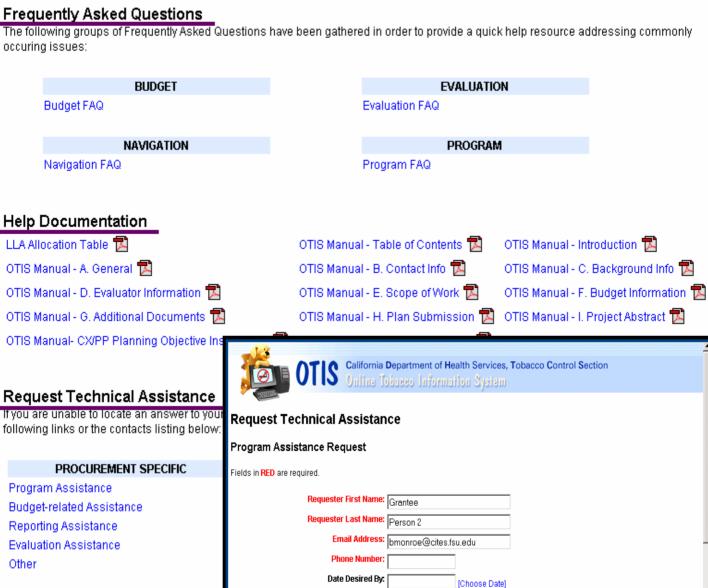
- FAQs
- Documentation
- Technical
 Assistance
- Contacts

- Facilitates
 access and
 connection to
 individuals
 based on
 expertise
- Assists TCS in identifying training needs

Help System

Frequently Asked Questions

occuring issues:



Indicate Specific Procurement and Agency: - Select One -

Description of Needed Assistance:

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Internet

Contacts

View Technical Assistance Contact Listing

Calendar

- Supports
 access to event
 information
 - national
 - state
 - regional
 - local

(personal and shared)

- What's
 happening
 when and
 where around
 the state
- Identifying events of interest for replication

April 15, 2005 09:00 AM

Welcome to My OTIS, Grantee Person 2!

Applicant Tools

Reports

Test Local Lead Agency 04-07 Procurement Tools Help

Announcements

General

Plan Revisions

The Plan Revision component for OTIS is now open. Please contact your CM/PC by telephone to discuss the changes prior to submitting the request through OTIS. After you submit the request, TCS must approve the request. Please remember that TCS staff priorities will be completing close-outs and negotiating new contracts beginning July 1, 2005. If you have an urgent need--you need to negotiate with your PC/CM about their approval timeline. Posted By April Roeseler 04-12-2005 (01:57 PM)

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Posted By: Augustine Chavez 03-01-2005 (04:09 PM)

Calendar

View Event

Return to My OTIS

EVENT INFORMATION

Event Name: 2005 Project Directors' Meeting

Geographic Scope: State

TCS Sponsored Event: Yes

Start & End Date: April 20 - 21, 2005

Audience: TCS Contractors

City, State: Sacramento, California

CONTACT INFORMATION

Project Name: Tobacco Control Section

Name: Kelli Bliss / Nancy Guenther

Telephone: 449-5481 / 449-5496

Calendar of Events

April 2005							
S	М	T	W	T	F	S	
					1	2	
3	4	5	6	7	8	9	
10	11	12	13	14	15	16	
17	18	19	20	21	22	23	
24	25	26	27	28	29	30	

View | Add Event

Apr 18, 2005 2005 I&E Trainings State

Apr 19, 2005 2005 I&E Visits State

Apr 20 - 21, 2005 2005 Project Directors' Meeting State

May 4 - 6, 2005 2005 National Tobacco Control Conference National

Task Management

- Personal and shared task assignment
- Status indicator
- Agency specific tasks that are personal and shared

Tasks

View Task

Edit Task | Delete Task | Return to Tasks Index

Status: Not Started

Assigned to: Person 2, Grantee Assigned by: Grantee Person 2

Level: Personal
Task Name: TEST
Due Date: 02/26/2004
Comments: TEST

Tasks

Add Task | View All

Personal

TEST 02/26/2004

Agency-wide TEST 02/27/2004



California Department of Health Services, Tobacco Control Section
Online Tobacco Information System

Tasks Index

Add Task

TASK	DUE DATE	ASSIGNEE	ASSIGNED BY	LEVEL	STATUS	ACTION(S)
Persona	ıl					
TEST	02/26/2004	Person 2, Grantee	Grantee Person 2	Personal	Not Started	View Edit
Agency-wide						
TEST	02/27/2004	Test One	Grantee Person 2	Agency-wide	Not Started	View Edit

Contact Directory

- Master directory
 of agency
 contacts
 integrated with
 all other
 systems
 throughout the
 portal
- Access to contacts within an agency
 - Project directors
 - Fiscal directors
 - Agency signatory
 - Coalition members



Contact Directory

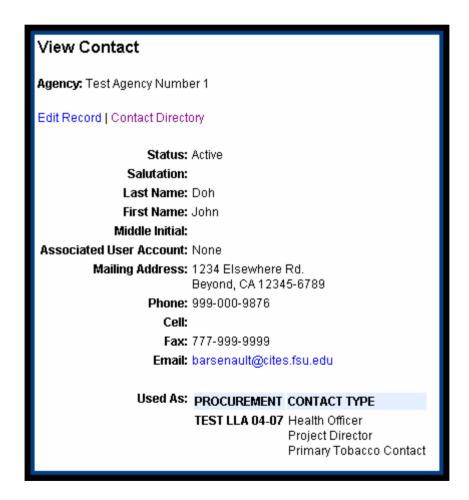
View All

CONTACT	PHONE	EMAIL		I(S)
Test Agency Number 1				
Doh, John	999-000-9876	barsenault@cites.fsu.edu	Active	view
MacIntosh, Michael	555-1212	michaelmacintosh@earthlink.net	Active	View
Monroe, Blair A	000-000-0000	bmonroe@cites.fsu.edu	Active	View
Officer, Fiscal	000-0000 x. 0000	bmonroe@mailer.fsu.edu	Active	View
MacIntosh, Michael	555-1212	mmacinto@dhs.ca.gov	Inactive	View

Contact Directory

View All

Last Name Search:



Test Local Lend Agency 04-07: Test Agency Number 1
MyOTIS | Home | Plan | Progress | Cost | Directory | Materials | Communications | Reports

APPLICAN¹

Plan

Plan Index

Contact Information

Background Information

Evaluator Information

Scope of Work

Budget Information

Additional Documents

Plan Submission

Project Abstract

Plan Revisions

Plan Index

ITEM	STATUS	ACTION(S)
Contact Information		
Agency & Contract Information	Submitted	View
Project Director	Open	View
Fiscal Contacts	Open	View
Health Officer	Open	View
Agency Signatory	Open	View
Background Information		
Demographic Profile	Submitted	View
Media Profile	Open	View
Coalition Functioning	Submitted	View
Coalition Membership	Open	View
Indicator Worksheet	Submitted	View
Asset Worksheet	Submitted	View
Evaluator Information		
Evaluator Selection	Submitted	View
Scope of Work		

Project Directory

- Uniform search interface to identify relevant information
- All TCS funded projects

- Access to all facets of funded project information
 - Sample plans
 - Contacts
 - Materials developed
 - Projects
 - Objectives
 - Indicators
 - Intervention categories
 - Priority areas



California Department of Health Services, Tobacco Control Section Online Tobacco Information System

Welcome to My OTIS, Grantee Person 2!



April 15, 2005 10:53 AN





Add Task | View All

Personal

TEST 02/26/2004

Agency-wide TEST 02/27/2004



California Department of Health Services, Tobacco Control Section
Online Tobacco Information System

Project Directory

View Sample Plans

8 results were returned from your query.

The California Department of Health of Services, Tobacco Control Section (CDHS/TCS) identified the following project plans to illustrate several examples of a well-prepared Scope of Work. These plans contain well-written objectives and clear intervention and evaluation activities that can be used as samples when you begin the task of developing your project plan.

The Sample Plans also illustrate the level of detail and description needed to sufficiently provide a roadmap for project staff in achieving objectives and learning to assess, through evaluation information, how improvements have aided intervention.

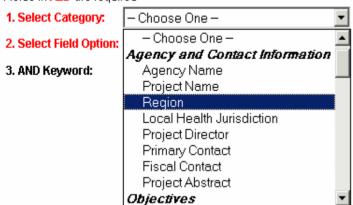
The plans were selected to reflect different size communities and funding levels as well as a variety of local priorities.

AGENCY	PROJECT NAME	ACTION(S)
Amador County	Tobacco Reduction of Amador County	View
Marin County	Marin County Tobacco Education Program	View
Monterey County	Tobacco Control Program	View
Sacramento County	Tobacco Education Program	View
Santa Cruz County	Tobacco Education Program	View
Sonoma County	Tobacco Education Program	View
Tuolumne County	Tuolumne County Tobacco Prevention & Education Program	View
Yolo County	Yolo County Tobacco Education Program	View

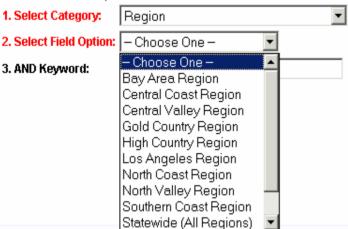
Project Directory

Advanced Search

Fields in RED are required



Fields in RED are required



Project Directory

View Results

Return to Form

Category: Agency and Contact Information Field Option: Region - Central Valley Region Keyword: Not provided

7 results were returned from your query.

AGENCY	HEALTH JURISDICTION	PROJECT DIRECTOR	PRIMARY CONTACT	ACTION(S)
Fresno County	Fresno	Daniel Kim, Jr.	Daniel Kim, Jr.	View
Kern County	Kern	Nsele Nsuangani, MPH	Nsele Nsuangani, MPH	View
Kings County	Kings	Zoe Ann Taylor	Oralia Vallejo	View
Madera County	Madera	Dale Freewald	Dale Freewald	View
Mariposa County	Mariposa	Darcy Matlock	Darcy Matlock	View
Tulare County	Tulare	Jeninne Roden	Jeninne Roden	View
Tuolumne County	Tuolumne	Kathy Amos	Michelle Jachetta	View



California Department of Health Services, Tobacco Control Section
Online Tobacco Information System

Project Directory

View Agency and Contact Information

Advanced Search: Category: Agency and Contact Information, Field Option: Region - Central Coast Region, Keyword: Not provided

Agency: Monterey County Health Department

Project Name: Tobacco Control Program Procurement: Local Lead Agency 04-07

CONTACT INFORMATION

Agency

Monterey County Health Department 1270 Natividad Road Salinas, CA 93906

Phone: 831-755-4526 Fax: 831-755-4797

Web: http://www.co.monterey.ca.us/health

Project Director

Ms. Elsa Mendoza 1200 Aguajito Road, Ste. 103 Monterey, California 93940

Email: mendozaem@co.monterey.ca.us Phone: (831) 647-7910

Fax: (831) 647-7942 Agency Fiscal Officer

Primary Tobacco Contact

Ms. Michelle House 1200 Aquaiito Road, Ste. 103 Monterey, California 93940 Email: housema@co.monterey.ca.us

Phone: (831) 647-7760

Fax: (831) 647-7942

Day-to-Day Fiscal Contact

Ms. Carol Corpus 1270 Natividad Road Salinas, , California 93906 Email: corpusc@co.monterey.ca.us Phone: (831) 755-1250 Fax: (831) 755-4565

Director of Health

Fax: (831) 755-4797

Mr. Len Foster 1270 Natividad Road Salinas, California 93906 Email: fosterl@co.monterev.ca.us Phone: (831) 755-4525

Mr. David Mesa 1270 Natividad Road Salinas, California 93906 Email: mesad@co.monterey.ca.us

Phone: (831) 755-4528

Fax: (831) 755-4797 **Health Officer**

Dr. Hugh Stallworth 1270 Natividad Road Salinas, California 93906

Email: stallworthhf@co.monterey.ca.us Phone: (831) 755-8942

Fax: (831) 744-4797

Official Agency Signatory

Mr. Len Foster 1270 Natividad Road Salinas, California 93906 Email: fosterl@co.monterey.ca.us Phone: (831) 755-4525 Fax: (831) 755-4797

My OTIS | My Account | Help | Logout

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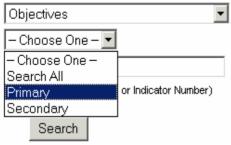
April 15, 2005 10:53 AM

Fields in RED are required

1. Select Category:

2. Select Field Option:

3. AND Keyword:



Project Directory

View Results

Return to Form | View by Agency

Category: Objectives

Field Option: Objectives - Primary

Keyword: Not provided

PRIORITY

183 results were returned from your query.

AREA/ASSET	INDICATOR	OBJECTIVE	ACTION(S)
(1) Counter Pro- Tobacco Influences	1.1.1	the mean number of tobacco advertisements inside and outside convenience and liquor stores in the unincorporated areas of Butte County will decrease to 10 per store.	View
(1) Counter Pro- Tobacco Influences	1.1.1	at least 60% of the 5 retail outlets selling tobacco products in Mariposa County and having tobacco advertisements targeting children will voluntarily remove all in-store advertising that is a) located near candy or b) three and a half feet or below the counter.	View
(1) Counter Pro- Tobacco Influences	1.1.1	There will be an increase of 25% (from baseline measurements) in the proportion of stores in Kings County who adopt and implement a voluntary policy to eliminate in-store tobacco advertisement.	View
(1) Counter Pro- Tobacco Influences	1.1.1	80% of all the [46] tobacco retail stores in Calaveras County will sign and implement a voluntary policy to reduce indoor tobacco advertising signage for an overall County reduction of 50% from a baseline measure.	View
(1) Counter Pro- Tobacco Influences	1.1.1	Point of purchase tobacco advertising will decrease 20% from baseline to be determined via survey in 77 retail outlets in Lake County.	View
(1) Counter Pro- Tobacco Influences	1.1.1	At least 10% of the identified tobacco retailers in South Placer County will adpot a written voluntary policy to counter pro-tobacco influences by eliminating at least one tobacco marketing strategy in their stores (e.g. tobacco ads below 3ft.; tobacco ads on windows and/or doors; candy look alike tobacco products; tobacco displays and/or promotional items).	View

Contract Management

- Procurement and contract data management and tracking
 - History
 - Intake Results
 - Meeting Notes
 - DocumentationLog

 Access by role to pertinent and real-time contract data and status.



California Department of Health Services, Tobacco Control Section

Test Local Lead Agency 04-07: Second Test health Department

CN

Contract Management

Procurement: Test LLA 04-07

Agency:

Second Test

Project Index

Contract Information Index

ITEM	ACTION(C)
ITEM	ACTION(S)
Contract History	View
Contract Number	View
\$ Meeting Notes	View
Intake Results	View
Documentation Log	View
Reports	View

ontract Management

Procurement:

est LLA 04-07

Agency: Second Test

Project Index

Late Letters

Contract Information

Contract History

Contract Number

\$ Meeting Notes

Intake Results

Documentation Log

Reports

View Contract History

Edit History | Return to History Index

Contract Number: 04-3000-01

Start Date: 11/19/2004 End Date: 03/31/2005

Funds Requested: \$723.578 Amount Awarded: \$4991 Amendment Date: 11/23/2004

Amendment/Disencumberance Type: Extension/Augmentation

Comments: This is a test comment. This is an edit test.

View Contract Log

Edit Dates and Comments

Negotiation Meeting Date: 11/10/2004 Contract Approved By 11/29/2004

Prevention Services:

Due Date For Negotiation 11/09/2004 Contract Mailed: 11/22/2004 Materials Return:

Actual Date Materials 11/10/2004 Contractor Returns Signed 12/09/2004 Received: Contract:

Documents Approved By PC: Contract To CMU: 12/13/2004

Documents Approved By CM: 12/16/2004 CM Receives Fully Executed 11/19/2004 Contract:

LPU Supervisor Approves: 01/01/1900 Date Fully Executed: 01/03/2005

Draft Contract Package 12/23/2004

Approved By CMU:

Comments: This is a test for comments in the contract management section of OTIS.

Evaluator Registry/Directory

- Allows individual to register as potential evaluator (upload resume')
- Allows project applicants to select registered evaluators when developing their Plan
- Provides easy access to evaluators with specific expertise
- Improves the quality of evaluation when the right evaluator is selected



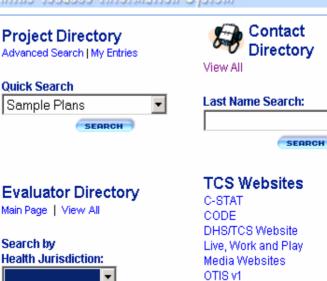
California Department of Health Services, Tobacco Control Section Online Tobacco Information System

PARTNERS

STORE

TECC

SEARCH



Colusa County Tobacco **Education Coalition Meeting** County

May 10 - 11, 2005 **Diversity and Culture:** Understanding and Planning the Young Adult Movement Conference

State

Tasks

Add Task | View All

Personal

TEST 02/26/2004

Agency-wide TEST 02/27/2004

Evaluator Directory

Search Results for Health Jurisdiction: Berkeley Return to My OTIS View (415) 392-5763 Name: Albright (Larry Bye), Victoria Phone: Profile Field Research Corporation Address: Email: albright@field.com 222 Sutter Street, 7th floor San Francisco, California 94108 View Name: Aved, Barbara Phone: (916) 428-2847 Profile barbara@barbaraavedassociates.com Address: 23 Chicory Bend Court Email: Sacramento, California 95831 View. Name: Barbic, Sheryl Phone: (707) 776-0774 Profile Address: 943 Pepperwood Lane s_barbic@yahoo.com Email: Petaluma, California 94952 View. Name: Berkanovic, Emil Phone: (310) 825-6063 Profile Address: 650 Charles Young Drive South, 36-078 CHS eberkanovic@mednet.ucla.edu Email: Los Angeles, California 90095-1772

Supporting Program Success

- Program Development
- Evaluation
- Program Assistance
- Professional Development
- Marketing and Public Relations
- Research

Next Step

OTIS

- Currently supports TCS business management processes
- Partners Virtual Community
 - Supports the process and activities of a broader community of stakeholders
 - Provide research tools, additional communication and collaboration tools

PARTNERS Virtual Community

Personalized workspace to

- Collaborate
- Communicate
- Conduct research
- Plan activities

Collaborative Tools

- Research Tools
 - Identify, organize, and store information
- Collaboration/Communication Tools
 - Conduct meetings
 - Share and develop resources
 - Interact with stakeholders in real-time
- Planning Tools
 - Conduct personal and organizational planning
 - Task management
- Admin Tools
 - Managing users, content, and processes

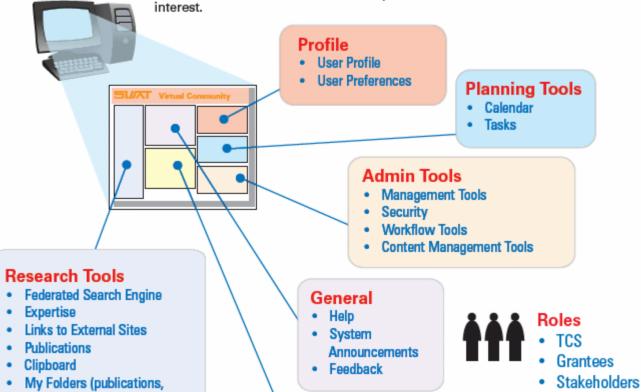
Partners Virtual Community

Portal Functions and Features

The Web portal represents a paradigm shift in business operations by changing how we manage people and resources. Technology and software transcend time and place to allow people to collaborate effectively and efficiently. People no longer need to be in the same room at the same time in order to accomplish great things.

The Partners Virtual Community

Provides a personalized workspace where individuals can collaborate, communicate, conduct research, and plan activities based on a common interest.



Collaboration/ Communication

- E-Forums
- Web Meetings
- Blogs
- Chat
- Briefcase

Research Tools

Provides comprehensive tools to identify, organize, access, and store information from human and web-based resources.

Collaboration/Communication Tools

Using state-of-the-art tools to conduct meetings, share and develop resources, and interact with stakeholders in real-time.

Planning Tools

Accessing centralized tools that allow community members to conduct personal and organizational planning and task management.

Admin Tools

Tools for managing users, content, and processes customized by user role.



Center for Information, Training, and Evaluation Services

contacts, organizations)
 Portal Search (keyword.

Survey Development/

Deployment/Results

advanced)

Ask an Expert

Ask a Librarian

@ March 18, 2005

Conclusions

- The OTIS portal delivers the right information to the right person at the right time.
- Provides a one stop shop for information gathering, management, and delivery.
- Real time views of aggregate data provide administrators and practitioners with a picture of trends, problems, and gaps, that help facilitate
 - Decision making
 - Resource allocation
 - Replication of successful practices
 - Program evaluation and improvement